

<b>Report to:</b>	<b>HEALTH AND WELLBEING BOARD</b>
<b>Relevant Officer:</b>	Karen Smith, Director of Adult Social Services / Director of Health and Care Integration, Lancashire and South Cumbria Integrated Care Board (ICB)
<b>Relevant Cabinet Member:</b>	Councillor Jo Farrell, Cabinet Member for Adult Social Care, and Community Health and Wellbeing
<b>Date of Meeting:</b>	8 March 2023

## BLACKPOOL PLACE-BASED PARTNERSHIP DEVELOPMENT

### 1.0 Purpose of the report:

1.1 To update the Health and Wellbeing Board on recent developments regarding the emerging Blackpool place-based partnership.

### 2.0 Recommendation(s):

2.1 To support the Blackpool place-based partnership implementation and current developments, including its alignment with other strategies and work programmes.

### 3.0 Reasons for recommendation(s):

3.1 The Blackpool place-based partnership will require the support of partners across Blackpool, to be successful in its ambition to promote integration. An ambition which aligns with the key statutory functions of the Health and Wellbeing Board and which includes setting the strategic direction to improve health and wellbeing (Department of Health and Social Care (2022) Health and Wellbeing Boards – Guidance. Available at: [Health and wellbeing boards – guidance - GOV.UK \(www.gov.uk\)](https://www.gov.uk/guidance/health-and-wellbeing-boards-guidance))

Promoting integrated, person-centred care and health improvement is a key objective of:

- the DHSC's [adult social care reform vision](#)
- [the Health and Care Act 2022](#)
- [the NHS Long Term Plan](#)
- the DHSC's [integration white paper \(Health and social care integration: joining up care for people, places and populations\)](#)

3.2 Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.3 Is the recommendation in accordance with the Council's approved budget? Yes

**4.0 Other alternative options to be considered:**

4.1 None

**5.0 Council priority:**

5.1 The relevant Council priority is: "Communities: Creating stronger communities and increasing resilience".

**6.0 Background information**

6.1 NHS Lancashire and South Cumbria Integrated Care Board (ICB) was established on 1 July 2022 as a result of the Health and Social Care Act 2022. The Integrated Care Board took on the Clinical Commissioning Group commissioning functions as well as some of NHS England's commissioning functions and is accountable for NHS spending and performance within the system.

The strategic aims of the Integrated Care Board are to:

- Improve outcomes in population health and healthcare
- Tackle inequalities in outcomes, experience and access
- Enhance productivity and value for money
- Help the NHS support broader social and economic development

6.2 As part of the Health and Social Care Act 2022, the Integrated Care Partnership (ICP) was also established as a statutory committee on 1 July 2022. The Integrated Care Board and the unitary and upper-tier local authorities hold a statutory duty to coordinate Lancashire and South Cumbria Integrated Care Partnership together. The partnership sees health and care partners work together by agreeing joint priorities and a joint health and care strategy. Blackpool Council is a statutory member of this partnership, as are other Lancashire and South Cumbria local authorities, NHS organisations, businesses, education, Healthwatch and voluntary, community, faith and social enterprise (VCFSE) organisations.

6.3 In July, the Integrated Care Board realigned its place boundaries with the upper-tier and unitary local authorities within the footprint:

- Blackpool Council
- Lancashire County Council
- Blackburn with Darwen Council
- South Cumbria

6.4 This supports the deeper integration of health and social care services across the now 4 Lancashire and South Cumbria places.

There is a long-term vision for developing, and delegating responsibility to Place-based Partnerships such as Blackpool. The place-based partnership is currently in the early stages of this journey.

The long-term aspirations are that places will:

- Coordinate the planning and delivery of all-age, community-based service provision for physical and mental health care.
- Focus on supporting people to live well and independently; reducing health inequalities and unwarranted variation within their place.
- Collaborate with a different place (Place+) or as a collective of four places in Lancashire and South Cumbria (all places).
- Hospitals Trusts will be important as partners and large-scale employers, to ensure seamless pathways for residents and in supporting health creation, prevention, providing care in neighbourhoods and ongoing support for people to remain at home.
- However, planning and delivery of most hospital-based (secondary) and specialist (tertiary) care provision is not in scope for planning and delivery within Place-based Partnerships.
- While this is a broad overview of the Integrated Care Partnership's aspirations for places in Lancashire and South Cumbria, the focus in Blackpool will be on Blackpool and its specific and unique needs.

6.5 At a Lancashire and South Cumbria system level there continues to be ongoing discussions with regards to the scope and remit of the 4 Lancashire and South Cumbria places and associated delegations from April 2024. Consequently, the Blackpool place-based partnership is currently evolving in terms of its operating model, associated work programmes and supporting governance framework. However, there are strong foundations in relation to partnership working which has helped inform some early draft place-based partnership priorities (please refer to Appendix 7a). These priorities require further development and engagement as the partnership moves forward towards April 2024.

- 6.6 Assurance can be provided to the Health and Wellbeing Board that this early place-based partnership work will have due regard for -
- the development of the emerging Blackpool Joint Local Health and Wellbeing strategy. This is being undertaken via the Health and Wellbeing Board task and finish group which is currently in operation.
  - The priorities contained within the draft Lancashire and South Cumbria Integrated Care Partnership strategy

Please refer to Appendix 7b for visual representation of how the system works together.

Linked to the above, in areas where each place-based partnership covers the same population as a single Health and Wellbeing Board, there can be a close relationship between the two and complementary roles. Whatever the arrangements agreed locally, the 2022 Health and Care Act is clear that that all Integrated Care Boards – and by extension, place-based partnerships – have a responsibility to pay regard to local health and wellbeing strategies in developing their plans. A key challenge is ensuring Health and Wellbeing Boards and place-based partnerships are complementary and avoid duplicating functions (Kings Fund, 2022)

- 6.7 In terms of interdependencies, although there is already Health and Wellbeing Board representation within the Blackpool place-based partnership membership, whilst remit and scope of place continues to be worked through, the recommendation is that the Health and Wellbeing Board continues to receive regular updates on Blackpool place-based partnership developments. The frequency of which is to be determined by this Board.

- 6.8 Does the information submitted include any exempt information? No

**7.0 List of Appendices:**

- 7.1 Appendix 7a – draft place-based partnership priorities  
Appendix 7b - How the system works together, including proposed strategies.

**8.0 Financial considerations:**

- 8.1 None.

**9.0 Legal considerations:**

- 9.1 None.

**10.0 Risk management considerations:**

10.1 None.

**11.0 Equalities considerations:**

11.1 An underlying theme of place-based partnerships is to improve people's health and wellbeing and reduce health inequalities that exist in Blackpool. It is not anticipated that this early work would adversely impact on key protected equality groups. An Equality Analysis will be completed as part of service developments going forward, if, and as, required.

**12.0 Sustainability, climate change and environmental considerations:**

12.1 Reducing Blackpool's contribution to the climate crisis and creating resilience to respond to the worst impacts of climate change is an opportunity to protect health.

12.2 Examples of how the work of the place-based partnership could promote healthy living while reducing environmental impacts include promoting active travel, reducing the carbon footprint of healthcare facilities, and ensuring that new programmes support the local environment.

12.3 However, programmes of work are very much in their infancy presently.

**13.0 Internal/external consultation undertaken:**

13.1 None.

**14.0 Background papers:**

14.1 None.